2019 ANNUAL REPORT

Making positive differences in the lives of children and families in Newark.

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At their annual board retreat in March of 2019, Victoria trustees made the decision to take the 2020 calendar year for a time of strategic planning. Since 1924, Victoria Foundation has awarded over $300 million to benefit the city of Newark, New Jersey, and $30 million to protect the environment statewide. As the Foundation approaches the end of a century of giving, trustees felt the time was right to take a step back and consider how to have the greatest possible impact in light of the needs, challenges, and opportunities Newark and the environment face today.

Much has changed since trustees decided, in the aftermath of the 1967 rebellion, to direct most of the Foundation’s giving to assist children and families in Newark. In many ways, today’s Newark is a thriving city. Crime and unemployment have declined, and downtown enjoys a real estate boom. But progress is, to say the least, uneven. Most families in Newark struggle daily to make ends meet as they confront the debilitatingly narrow range of choices their economic situation offers.

The persistence of poverty and inequality in Newark, despite decades of dedicated efforts by nonprofits, community leaders, and local funders, is causing Victoria Foundation to reassess how best to use our resources. Like many of you, we are asking ourselves what we can do differently to attack the root causes of intergenerational poverty and community disinvestment. What can be done to shift the dynamics that reproduce them, year after year? History teaches us that these dynamics stem from structural and institutional racism and segregation, and that shifting them will not be easy. Trustees and staff feel the need to tackle these issues more directly and to work towards making Newark a place of broadly shared prosperity and opportunity for all its residents.

During the 2020 planning year, Victoria will pause all regular grantmaking activities and will not accept proposals for review. With this in mind, Victoria trustees made the decision to award two-year grants to most grantees in 2019, approving support for 2020 programming in advance.
We intend to use the time away from our regular grant cycles in 2020 to engage with Newark grantees, residents, civic and community leaders, other foundations, and subject-matter experts. We also will consult with our statewide environmental grantees and assess our priorities in that area. The result will be a well-thought-out plan to guide our future work.

Rest assured, in no way is our planning process for the year ahead aimed at diminishing the Foundation’s commitment to its mission. Rather, we believe that we will be able to fulfill that mission more powerfully, as a better, stronger partner to everyone involved in the mission of helping our city and its people reach their full potential.

We are truly excited for the opportunity to reflect, and, in conversation with all stakeholders, develop strategies that have the potential to strengthen the odds of success for Newark’s children and to support a healthier, more equitable environment in New Jersey.
FOR MORE THAN 50 YEARS, VICTORIA FOUNDATION'S MISSION HAS BEEN TO MAKE A POSITIVE DIFFERENCE IN THE LIVES OF CHILDREN AND FAMILIES IN NEWARK, ENABLING THEM TO THRIVE & REACH THEIR FULL POTENTIAL. RECOGNIZING THE DEPENDENCE OF ALL NEW JERSEY RESIDENTS ON A HEALTHY ENVIRONMENT, THE FOUNDATION ALSO SUPPORTS THE PRESERVATION & STEWARDSHIP OF OPEN SPACE, WITH SPECIAL EMPHASIS ON URBAN SUSTAINABILITY IN NEWARK & WATER QUALITY PROTECTION STATEWIDE.

MISSION

THE BOARD AND STAFF OF VICTORIA FOUNDATION STRIVE TO ADVANCE THE MISSION WHILE REFLECTING ITS CORE BELIEFS THROUGH GRANTMAKING, CONVENING, CAPACITY-BUILDING, AND LEADERSHIP ACTIVITIES IN THE FOLLOWING KEY AREAS:

CORE

EDUCATION
ENVIRONMENT
NEIGHBORHOOD DEVELOPMENT
AND YOUTH AND FAMILIES

BELIEFS

WE BELIEVE IN THE DEVELOPMENT OF GRASSROOTS LEADERSHIP; PEOPLE CLOSEST TO A SITUATION SHOULD BE EMPowered TO ADDRESS COMPLEX CHALLENGES.

WE BELIEVE IN THE IMPORTANCE OF NURTURING CHILDREN’S CREATIVITY & PERSONAL DEVELOPMENT.

WE BELIEVE THAT RESIDENTS IN NEWARK & THROUGHOUT NEW JERSEY MUST BE GUARANTEED SAFE DRINKING WATER, HEALTHy WATERSHEDS, & THE PERMANENT PROTECTION OF BEAUTIFUL, UNDEVELOPED OPEN SPACES.

WE BELIEVE IN VIBRANT NEIGHBORHOODS, WHERE FAMILIES HAVE ACCESS TO AFFORDABLE HOUSING, A HEALTHy & SAFE ENVIRONMENT, EXCELLENT SCHOOLS, & LIVING WAGE JOBS.

WE BELIEVE THAT ALL CHILDREN DESERVE A HIGH-QUALITY EDUCATION, ONE THAT HAS THE POWER TO BREAK THE CYCLE OF POVERTY & SOCIAL INJUSTICE.
MISSION
Victoria Foundation seeks to help children throughout Newark overcome the effects of poverty and reach their full potential through the attainment of high-quality education.

Goals and Priorities

Newark children are reading on grade level by third grade.

Increased numbers of Newark students are able to access and succeed in college.

Parents, guardians, and other adults are authentically engaged in efforts to improve schools and to identify and overcome barriers to educational success.

Students have access to academic enrichment and creative learning experiences afterschool and in the summer that nurture their development, expand their horizons, and connect them to the wider world.
Abbott Leadership Institute/Rutgers
$90,000
www.abbottleadership.org
To support the Newark-based Youth Media Symposium student leadership and youth advocacy program.

Arts Ed Newark/Newark Arts Council
$230,000
www.newarkarts.org
To support Arts Ed Newark’s role as an intermediary for Victoria’s public school grants program focused on arts education.

Bethany Cares
$45,000
www.bci-newark.org
To support the participation of Newark children in the Freedom School summer program.

Chalkbeat
$75,000
www.chalkbeat.org/newark
To support Chalkbeat Newark, a rigorous online education journalism news program.

Cristo Rey Newark High School
$90,000
www.cristoreynewark.org
To support this innovative parochial high school in Newark.

Essex County College
$55,000
www.essex.edu
To promote student engagement at ECC and to provide college readiness support to Newark high school students.

Greater Newark Conservancy
$110,000
www.citybloom.org
To support general operations as well as programming and maintenance for "Sandy's Orchard."

Newark City of Learning Collaborative/Rutgers
$100,000
www.support.rutgers.edu
To improve college access and retention for Newark students.

Newark Fairmount Promise Neighborhood/Rutgers
$70,000
www.support.rutgers.edu
To address the academic and social needs of students and their families at Sussex Avenue School in Newark.

Liberty Science Center
$75,000
www.lsc.org
To support in-school STEM programming at 13th Avenue School in Newark.

New Jersey Communities United/New Jersey Citizen Action Education Fund
$40,000
www.unitednj.org
To expand support for education organizing in Newark.

New Jersey Institute of Technology
$75,000
www.njit.edu/precollege
To serve at least 80 Newark youths in NJIT’s STEM-focused pre-college summer programs.
Newark Debate Academy/Focus
$80,000
www.newarkdebateacademy.org
To support general operations for the Newark Debate Academy and increased programming.

Newark Public Library
$115,000
www.npl.org
To launch Club Success at 8 local branches, Mayor Baraka’s Newark Reads campaign, and a leadership search.

Newark Public Schools
$210,000
www.nps.k12.nj.us
To support a district-wide roll-out of Culturally Responsive Education programs, and to bring Dr. Monique Morris, author of Pushout: The Criminalization of Black Girls in Schools to Newark.

Newark Thrives!/CFNJ & United Way
$230,000
www.newark-thrives.org
To support Newark Thrives!’ role as an intermediary for Victoria’s public school grants program focused on STEAM (science, technology, engineering, arts, and math) practices.
Newark Trust for Education
$335,000
www.newarktrust.org
To support general operations, a
cross-sector education retreat, and to
support the Trust’s role as an interme-
diary for public school grantmaking
focused on social/emotional learning.

NJ LEEP
$50,000
www.njleep.org
To support this rigorous academic
enrichment program linked to the
legal profession in Newark.

Mayor’s Office of Comprehensive
Community Education/United Way
$90,000
www.newarknj.gov
To support the Mayor’s Office of
Comprehensive Community
Education in Newark City Hall.

St. Benedict’s Preparatory School
$120,000
www.sbp.org
To provide operating support for
St. Benedict’s Prep and St. Mary
School in Newark.

Schools That Can Newark
$295,000
www.schoolsthatcan.org
To provide general operating
support and to serve as an
intermediary for Victoria’s public
school grantmaking focused on
college access and success.

Students 2 Science
$75,000
www.students2science.org
To support hands-on STEAM
education and career exposure
for Newark students.

Saint Vincent Academy
$140,000
www.svanj.org
To support general operations and
capacity building for this young
women’s high school in Newark.
EDUCATION GRANTS
$35,000 & UNDER

America Needs You
$25,000
www.americaneedsyou.org

Braven - Newark
$35,000
www.bebraven.org

Center for Talented Youth/JHU
$35,000
www.cty.jhu.edu

Geoscience Summer Scholars/Rutgers
$10,000
summerscholars.rutgers.edu

High School Academic Support Program/Newark Public Library
$25,000
www.facebook.com/hsasp

Horizons Newark/Philips Education Partners
$35,000
www.horizonsnational.org

Leaders for Life
$35,000
www.leaders4lifenj.org

New Jersey Chamber of Commerce
$30,000
www.njchamberfoundation.org

Newark College Institute/CFNJ
$35,000
www.newarkcollegeinstitute.org

Passaic River Institute/MSU
$15,000
www.montclair.edu/scam/passaic-river-institute

Pathways to College/Ophelia Berry Fund
$35,000
www.pathwaystocollege.org

Pocono Environmental Education Center
$20,000
www.peec.org

Ramp for Children
$30,000
www.rampforchildren.org

R U Ready for Work/Rutgers
$15,000
rutgers.edu/partnerships/ru-ready-for-work

SMART/Rutgers
$25,000
www.njms.rutgers.edu

Solar One
$15,000
www.solar1.org
MISSION
Victoria seeks to advance the preservation, restoration & stewardship of open spaces & watersheds in NJ. This includes conservation of lands that protect the State’s drinking water, with special attention given to open space under threat of inappropriate development. Victoria Foundation also seeks to promote a sustainable urban environment in Newark that supports the ability of children and families to live productive and healthy lives.

Goals and Priorities

ENVIRONMENTAL PROTECTION
The permanent protection of environmentally-sensitive open space in the New Jersey Highlands, the Pine Barrens, and the Kittatinny Ridge & Valley region.

OPEN SPACE
Appropriate stewardship and ecological restoration of open spaces in the Foundation’s target giving areas.

LAND CONSERVATION
A strong statewide nonprofit land trust and conservation community.

ENVIRONMENTAL JUSTICE
Improvements in Newark’s environment that advance environmental justice by expanding green spaces, reducing exposure to pollution and toxins, promoting sustainability initiatives, and demonstrating innovative practices that mitigate the impacts of climate change.
Association of New Jersey Environmental Commissions
$50,000
www.anjec.org
To support general operations.

Hackensack Riverkeeper
$45,000
www.hackensackriverkeeper.org
To protect the Hackensack and Passaic rivers, and the NY/NJ Bay.

New Jersey Conservation Foundation
$80,000
www.njconservation.org
To protect open space in New Jersey and to implement the Franklin Parker Small Grants Program.

New Jersey Environmental Justice Alliance/New Jersey League of Conservation Voters Education Fund
$45,000
www.njeja.org
To support general operations and enhance fundraising capacity.

New Jersey Highlands Coalition
$45,000
www.njh Highlandscoalition.org
To provide general operating support.

Newark DIG/Raritan Baykeeper
$42,000
www.newarkdig.org
To support Newark DIG (Doing Infrastructure Green) activities and demonstration projects as a key strategy for managing stormwater.

Newark Office of Sustainability/United Way of Greater Newark
$50,000
www.newarknj.gov/sustainability
To support general operations and advance key projects related to green jobs, community engagement, and environmental justice advocacy.
Pinelands Preservation Alliance  
$45,000  
www.pinelandsalliance.org  
To provide general operating support.

Raritan Baykeeper  
$85,000  
www.nyjbaykeeper.org  
To provide general operating support.

The Land Conservancy of New Jersey  
$68,500  
www.tlc-nj.org  
To support acquisition and preservation of a 125-acre parcel in Blairstown.

Trust for Public Land--New Jersey  
$220,000  
www.tpl.org  
To support Parks for People Newark and statewide conservation and advocacy work.

United Parks As One/Trust For Public Land  
$115,000  
www.tpl.org  
To support the launch of independent staffing, program and membership expansion, and organizational development.
ENIRONMENTAL GRANTS
$35,000 & UNDER

CivicStory
$4,000
www.civicstory.org

Clean Water Fund
$30,000
www.cleanwater.org/nj

Eastern Environmental Law Center
$35,000
www.easternenvironmental.org

Friends of Riverfront Park/Ironbound Community Corporation
$30,000
www.newarkriverfront.org

Great Swamp Watershed Association
$25,000
www.greatswamp.org

Hunterdon Land Trust
$20,000
www.hunterdonlandtrust.org

New Jersey Audubon Society
$25,000
www.njaudubon.org

Raritan Headwaters Association
$30,000
www.raritanheadwaters.org

The Land Conservancy of New Jersey
$30,000
www.tlc-nj.org

The Nature Conservancy
$15,000
www.nature.org/newjersey

The Nature Conservancy
$35,000
www.nature.org/newjersey
MISSION
Victoria Foundation strives to improve Newark neighborhoods as the primary location where children and families live, work, play, and attend school.

Goals and Priorities

EMPOWERED RESIDENTS
Newark residents empowered to address complex challenges in their neighborhoods, such as public safety in partnership with local organizations and city government.

LIVING WAGE ACCESS
Access for Newark residents to living wage jobs with career advancement opportunities.

NEIGHBORHOOD-BASED SUPPORT
Strong and effective neighborhood-based organizations that help families access affordable housing, job training and placement, education, and social supports.

GRASSROOTS
Effective grassroots and agency leaders committed to a great future for the city of Newark.
Clinton Hill Community Action/BRICK Education Network
$50,000
www.clintonhillaction.org
To support the "Spruce it Up" campaign led by Clinton Hill Community Action in the Upper Clinton Hill neighborhood.

FOCUS Hispanic Center for Community Development
$70,000
www.focus411.org
To support general operations and capacity-building.

Greater Newark HUD Tenants Coalition/ICC
$40,000
www.ironboundcc.org
To support organizing for affordability and safe living conditions in subsidized rental housing in Newark.

Greater Newark LISC/Local Initiatives Support Corporation
$415,000
www.lisc.org/greater-newark
To support general operations and to serve as Victoria Foundation’s intermediary to facilitate and advance the Thriving Neighborhoods Initiative (TNI) to improve outcomes for residents in Upper Clinton Hill and Fairmount Heights in Newark.

Habitat for Humanity of Greater Newark
$55,000
www.habitatnewark.org
To support resident engagement activities in the West Side Park neighborhood and affordable housing development in Newark.

Institute for Ethical Leadership/ Rutgers
$60,000
www.business.rutgers.edu/iel
To support the Victoria Emerging Leaders Program and to enhance grantwriting capacity.

Ironbound Community Corporation
$250,000
www.ironboundcc.org
To support general operations.

La Casa De Don Pedro
$300,000
www.lacasanwk.org
To provide general operating support.

Leadership Newark
$75,000
www.leadershipnewark.org
To support leadership development in Newark and to sustain the Junior Fellowship program.
New Community Corporation
$400,000
www.newcommunity.org
To provide general operating support.

New Jersey Institute for Social Justice
$70,000
www.njisj.org
To support economic mobility and civic engagement work in Newark.

Newark Alliance
$100,000
www.newark-alliance.org
To connect Newark residents to living wage jobs.

Newark Community Street Team
$100,000
www.newarkcommunitystreetteam.org
To support community-based violence prevention efforts.

Newark People’s Assembly/CFNJ
$50,000
www.newarknj.gov/card/newark-peoples-assembly
To support the Newark People’s Assembly initiative to increase civic engagement.
Newark Philanthropic Liaison/Council of NJ Grantmakers
$40,000
www.cnjg.org
To support the Office of the Newark Philanthropic Liaison to address Newark City Hall priorities.

Newark Public Safety Collaborative/Rutgers-Newark
$40,000
www.newarkcollaborative.org
To support the Newark Public Safety Collaborative, a citywide collective impact effort to reduce violence.

Right to Counsel Initiative/CFNJ
$60,000
To support qualified direct legal representation to Newark residents facing eviction.

Summer Youth Employment Program/CFNJ
$235,000
www.newarknj.gov/card/summeryouth
To support the Mayor's Summer Youth Employment Program in Newark.

Thriving Neighborhoods Initiative Impact Fund/CFNJ
$400,000
www.victoriafoundation.org/ourwork/thriving-neighborhoods-initiative
To support the Thriving Neighborhoods Initiative (TNI) Impact Fund, an innovative, flexible funding source for projects identified and prioritized by residents of two targeted Newark neighborhoods (Upper Clinton Hill and Fairmount Heights).

Training Inc./Essex County College
$70,000
www.essex.edu
To support Training Inc.'s job readiness, training, and placement services for Newark residents.

Unified Vailsburg Services Organization
$290,000
www.uvso.org
To support capacity building and to support general operations.

Urban League of Essex County
$205,000
www.ulec.org
To provide general operating support and capacity building to hire organizational and workforce development consultants.
Community Asset Preservation Corporation
$35,000
www.capcnj.org

Creative New Jersey/CFJNJ
$5,000
www.creativenj.org

Greater Newark Enterprises Corporation
$20,000
www.gncorp.org

Rising Tide Capital
$30,000
www.risingtidecapital.org

The Aspen Institute
$25,000
www.aspeninstitute.org

Jersey Cares
$25,000
www.jerseycares.org

New Jersey Citizen Action Education Fund
$25,000
www.njcaef.org

Newark Preservation and Landmarks Committee
$2,500
www.newarklandmarks.org

Newark Social
$4,000
www.newarksocial.org

Newark Community Street Team/ETINA
$10,000
www.newarkcommunitystreetteam.org

Newark Community Impact Fund/CFNJ
$20,000
www.cfnj.org/about-us/our-affiliates/newark
MISSION
Victoria Foundation seeks to improve the lives of Newark’s vulnerable children and their families through access to high quality youth development, as well as efforts to stabilize fragile families.

Exemplary Youth-Programs

Goals and Priorities

All Newark Children have access to exemplary youth- development programs, summer camp experiences and sequential arts education.

Safety-net service agencies well prepared to help fragile families regain economic and emotional stability.
Advocates for Children of New Jersey
$150,000
www.acnj.org
To support 2020 Census activities in Newark, including the hiring of a full-time Newark Coordinator and to support the Newark Kids Count report.

Alvin Ailey Dance Foundation
$55,000
www.alvinailey.org
To provide arts educational dance programs for Newark youth through the summer 2019 AileyCamp program and an AileyDance Kids residency at a Newark school.

Arts Ed Newark/Newark Arts Council
$105,000
www.newarkartsed.org
To put into action findings from the completed strategic plan with intensive work in the newly aligned committees: 1) Capacity Building; 2) Engagement; and 3) Trauma Informed Care.

Big Brothers Big Sisters of Essex Hudson and Union Counties NJ
$65,000
www.BigsAndKids.org
To provide Newark youths with high-quality, professionally supported mentoring relationships that yield positive developmental outcomes.

Boys and Girls Clubs of Newark
$90,000
www.bgcn.org
To support youth development services in Newark.

Community FoodBank of NJ
$130,000
www.njfoodbank.org
To support the Community FoodBank of New Jersey’s programs and services in Newark.

Frost Valley YMCA
$75,000
www.frostvalley.org
To support campership opportunities for 135 Newark youths.

Girl Scouts Heart of New Jersey
$85,000
www.gshnj.org
To strengthen Newark Girl Scout troops.

Greater Life
$85,000
www.greaterlifenewark.org
To support educational programs and services to vulnerable families in the South Ward of Newark.

Harlem RBI dba DREAM
$40,000
www.wearedream.org
To support 210 youth in the DREAM summer program at Peshine Avenue School.

Life Camp
$40,000
www.greaternewarklifecamp.org
To support camperships for Newark children in summer 2019.
Main Street Counseling Center
$60,000
www.mainstcounseling.org
To support school-based one-on-one counseling for Newark students.

Marion Bolden Student Center/Newark Public Schools
$70,000
www.nps.k12.nj.us/elt
To support afterschool activities at the Bolden Center for Newark middle and high school students, as well as one-time capital support to upgrade the television studio.

New Jersey Performing Arts Center
$300,000
www.njpac.org
To support arts education programming targeting Newark students.

New Jersey Symphony Orchestra
$40,000
www.njsymphony.org
To support a suite of music education programs targeting Newark youths.

Newark Emergency Services for Families
$80,000
www.nesfnj.org
To provide general operating support.
Newark Museum of Art
$220,000
www.NewarkMuseum.org
To support art, science, and museum education programs targeting Newark youths.

Newark School of the Arts
$60,000
www.newarkschoolofthearts.org
To provide scholarship support in performing and visual arts for Newark students and capacity-building support to increase the amount of Newark students enrolled in the Kathy and Marc Grier Conservatory.

Newark Thrives!/United Way of Greater Newark
$100,000
www.newark-thrives.org
To strengthen out-of-school-time programs for Newark youth and to convene the Newark STEAM Coalition.

Planned Parenthood of Metropolitan New Jersey
$75,000
www.plannedparenthood.org
To support general operations, targeting services to Newark clients.

Project U.S.E.
$85,000
www.projectuse.org
To support experiential outdoor programs for Newark students.

Sadie Nash Leadership Project
$40,000
www.sadienash.org
To support a rigorous leadership development program targeting young women in Newark.

Sharron Miller’s Academy for the Performing Arts
$47,500
www.smapa.org
$42,500 in general operating support and $5,000 to support the final year of an evaluation.
South Ward Children’s Alliance
$60,000
www.swcalliance.org
To support the Family Hub efforts with partnering schools in the Clinton Hill neighborhood in the South Ward of Newark.

The Apostles House
$100,000
www.theapostleshouse.org
To support general operations and to enhance fundraising capacity.

The Salvation Army - Newark
$50,000
www.newjersey.salvationarmy.org
To support and expand services to children and families in Newark.

The YMCA of Newark & Vicinity
$75,000
www.newarkymca.org
To support Newark camperships at both the day and residential camps, plus capital improvements.

YouthBuild Newark/Newark Opportunity Youth Network
$200,000
www.newark-oyn.org
To support core programming and to continue to expand and strengthen the Opportunity Youth Network.
<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Grant Amount</th>
<th>Website Link</th>
</tr>
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<tbody>
<tr>
<td>After-School All-Stars</td>
<td>$35,000</td>
<td><a href="http://www.afterschoolallstars.org">www.afterschoolallstars.org</a></td>
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<td>All Stars Project of New Jersey</td>
<td>$15,000</td>
<td><a href="http://www.allstars.org">www.allstars.org</a></td>
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<td>Appel Farm Arts and Music Center</td>
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<td>Aspira Inc. of New Jersey</td>
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<td><a href="http://www.aspiranj.org">www.aspiranj.org</a></td>
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<td>Bridges Outreach</td>
<td>$20,000</td>
<td><a href="http://www.bridgesoutreach.org">www.bridgesoutreach.org</a></td>
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<td>Clement A. Price Institute on Ethnicity</td>
<td>$5,000</td>
<td><a href="http://www.ethnicity.rutgers.edu">www.ethnicity.rutgers.edu</a></td>
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<td>Donald M. Payne Sr. Tech High School</td>
<td>$5,000</td>
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<td>Drew University</td>
<td>$35,000</td>
<td><a href="http://www.drew.edu">www.drew.edu</a></td>
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<td>Emmanuel Church of Christ</td>
<td>$35,000</td>
<td><a href="http://www.campemmanuelsummer.com">www.campemmanuelsummer.com</a></td>
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<td>Erik James Montgomery Foundation</td>
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<td>GlassRoots</td>
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<td>Hetrick-Martin Institute: New Jersey</td>
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<td><a href="http://www.hminj.org">www.hminj.org</a></td>
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<td>Institute of Music for Children</td>
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<td>Jazz House Kids</td>
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<td>Newark Arts Council</td>
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<td>Operation Warm</td>
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<td>Princeton-Blairstown Center</td>
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<td>School of the Garden State Ballet</td>
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<td>The Gem Project</td>
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<tr>
<td>Trail Blazer Camps</td>
<td>$5,000</td>
<td><a href="http://www.trailblazers.org">www.trailblazers.org</a></td>
</tr>
<tr>
<td>Trilogy: An Opera Company</td>
<td>$10,000</td>
<td><a href="http://www.trilogyaoc.com">www.trilogyaoc.com</a></td>
</tr>
<tr>
<td>Category</td>
<td>Number of Grants</td>
<td>Total Grants Paid 2019</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td><strong>EDUCATION</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Enrichment</td>
<td>16</td>
<td>$907,500</td>
</tr>
<tr>
<td>Civic Engagement</td>
<td>8</td>
<td>$500,000</td>
</tr>
<tr>
<td>College Access &amp; Success</td>
<td>10</td>
<td>$420,000</td>
</tr>
<tr>
<td>Professional Development</td>
<td>4</td>
<td>$120,000</td>
</tr>
<tr>
<td>Schools</td>
<td>11</td>
<td>$1,285,000</td>
</tr>
<tr>
<td><strong>Total EDUCATION</strong></td>
<td>49</td>
<td>$3,232,500</td>
</tr>
<tr>
<td><strong>ENVIRONMENT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land Acquisition</td>
<td>2</td>
<td>$83,500</td>
</tr>
<tr>
<td>Open Space Preservation</td>
<td>10</td>
<td>$640,000</td>
</tr>
<tr>
<td>Research &amp; Advocacy</td>
<td>4</td>
<td>$150,000</td>
</tr>
<tr>
<td>Urban Environment</td>
<td>7</td>
<td>$296,000</td>
</tr>
<tr>
<td><strong>Total ENVIRONMENT</strong></td>
<td>23</td>
<td>$1,169,500</td>
</tr>
<tr>
<td><strong>NEIGHBORHOOD DEVELOPMENT &amp; URBAN ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Affordable Housing</td>
<td>3</td>
<td>$125,000</td>
</tr>
<tr>
<td>CDC's/Multi-Service Agencies</td>
<td>10</td>
<td>$1,690,000</td>
</tr>
<tr>
<td>Community Engagement</td>
<td>6</td>
<td>$106,500</td>
</tr>
<tr>
<td>Job Training/Business Development</td>
<td>5</td>
<td>$455,000</td>
</tr>
<tr>
<td>Leadership Development</td>
<td>3</td>
<td>$160,000</td>
</tr>
<tr>
<td>Public Safety</td>
<td>3</td>
<td>$150,000</td>
</tr>
<tr>
<td>Research &amp; Advocacy</td>
<td>2</td>
<td>$130,000</td>
</tr>
<tr>
<td>Technical Assistance Providers</td>
<td>5</td>
<td>$955,000</td>
</tr>
<tr>
<td>Victoria Foundation Fund</td>
<td>1</td>
<td>$500,000</td>
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<tr>
<td><strong>Total NDUA</strong></td>
<td>38</td>
<td>$4,271,500</td>
</tr>
<tr>
<td><strong>YOUTH AND FAMILIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arts Education</td>
<td>17</td>
<td>$1,017,500</td>
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<tr>
<td>Emergency Services</td>
<td>5</td>
<td>$332,000</td>
</tr>
<tr>
<td>Mental/Behavioral Health</td>
<td>3</td>
<td>$155,000</td>
</tr>
<tr>
<td>Parenting Skills/Strengthening Families</td>
<td>4</td>
<td>$260,000</td>
</tr>
<tr>
<td>Youth Development</td>
<td>22</td>
<td>$1,110,000</td>
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<tr>
<td><strong>Total YOUTH</strong></td>
<td>51</td>
<td>$2,874,500</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td>161</td>
<td>$11,548,000</td>
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</tbody>
</table>
### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$608,402</td>
<td>$800,477</td>
</tr>
<tr>
<td>Investment holdback receivable</td>
<td>$194,907</td>
<td>$194,907</td>
</tr>
<tr>
<td>Investments at fair value</td>
<td>$284,648,945</td>
<td>$248,395,757</td>
</tr>
<tr>
<td>Security Deposits</td>
<td>$4,650</td>
<td>$4,650</td>
</tr>
<tr>
<td><strong>Net Assets Without Donor Restrictions</strong></td>
<td><strong>$285,261,997</strong></td>
<td><strong>$249,395,791</strong></td>
</tr>
</tbody>
</table>

### REVENUE AND EXPENSES

#### Investment Return and Other Income

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dividends and interest</td>
<td>$7,079,920</td>
<td>$6,236,379</td>
</tr>
<tr>
<td>Realized gains on investments</td>
<td>($5,483,808)</td>
<td>$3,785,448</td>
</tr>
<tr>
<td>Unrealized loss on investments</td>
<td>$48,087,569</td>
<td>($30,313,083)</td>
</tr>
<tr>
<td>Other income</td>
<td>$10</td>
<td>$2,142</td>
</tr>
<tr>
<td><strong>Total Investment Return and Other Income</strong></td>
<td><strong>$49,683,691</strong></td>
<td><strong>($20,289,114)</strong></td>
</tr>
</tbody>
</table>

#### Direct Investment Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment management fees</td>
<td>($697,310)</td>
<td>($780,922)</td>
</tr>
<tr>
<td>Federal excise tax expense</td>
<td>($55,000)</td>
<td>($190,000)</td>
</tr>
<tr>
<td><strong>Total Direct Investment Expenses</strong></td>
<td><strong>($642,310)</strong></td>
<td><strong>($970,922)</strong></td>
</tr>
<tr>
<td><strong>Net Investment Return and Other Income</strong></td>
<td><strong>$48,986,381</strong></td>
<td><strong>($21,260,036)</strong></td>
</tr>
</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants paid (net of refunds)</td>
<td>$11,337,955</td>
<td>12,031,500</td>
</tr>
<tr>
<td>Program expenses</td>
<td>1,253,119</td>
<td>1,080,190</td>
</tr>
<tr>
<td>Foundation operations</td>
<td>$474,101</td>
<td>$435,549</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$13,120,175</strong></td>
<td><strong>$13,547,239</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>$35,866,206</td>
<td>($34,807,275)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets Without Donor Restrictions</strong></td>
<td><strong>$249,395,791</strong></td>
<td><strong>$284,203,066</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beginning of Year</strong></td>
<td><strong>$249,395,791</strong></td>
<td><strong>$284,203,066</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>End of Year</strong></td>
<td><strong>$285,261,997</strong></td>
<td><strong>$249,395,791</strong></td>
</tr>
</tbody>
</table>

Please note that these financial statements are prepared on a modified cash basis of accounting. Audited financial statements of Victoria Foundation, Inc. are available for inspection at 31 Mulberry Street, Newark, NJ.
Frank Alvarez
Henry Amoroso
Ana Baptista
Michael Catania
Sally Chubb
Robert Holmes
Robert Johnson
Franklin Parker

John Parker
Margaret Parker
Denise Rodgers
Sarah Chubb Sauvayre
Bei Saville
Grizel Ubarry
Gary Wingens
A. Zachary Yamba

OFFICERS
Frank Alvarez
President
Margaret Parker
Vice President
Gary Wingens
Treasurer

Irene Cooper-Basch
Executive Officer & Secretary